

Broker Roles & Interaction with Exchanges

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Typical Producer Services

Comparison shopping

- "Spread-sheeting" multiple carrier/plan options
- Benefits; cost-sharing; networks and premiums

Trusted Advisor

- Provide HR support (insurance rules and regulations; employment law)
- Works closely with owner on benefit strategies and goals

Enrollment

- Carrier underwriting regulations
- On site employee meetings; education
- · "Scrub" applications; oversee enrollment process

Service and Advocacy

- · Solves the "ugly claim problem"
- Eligibility issues
- Billing and payment issues
- Par providers, out of network charges, balance billing in-network



Typical Producer Services for Medically Underwritten Individuals

Qualify Individual

Field underwriting

Comparison Shopping

- "Spreadsheeting" multiple carrier/plan options
- benefits, cost-sharing, networks and premiums

Enrollment

 Scrub application and accept the first month's premium

Service & Advocacy

Billing and claims payment problems

Will Exchanges Contract with Brokers?

Direct Contract

- Exchange is G.A. for issuers
- Exchange pays brokers the "market" rate
- Exchange strategizes with brokers around sales goals/programs
- Exchange trains, appoints, measures & re-appoints (or not)
- Exchange decides brokers' non-group role

Carrier Contracts

- All issuers must appoint certified agents
- Carriers pay brokers their "standard" rates
- Carriers strategize with brokers around sales goals/programs
- Exchange trains, certifies, measures & re-certifies (or not)
- Carriers decide brokers' non-group role

Who makes & enforces the rules for broker channel?

Direct Contract

- DoI sets marketwide rules
- Exchange appoints and sets <u>incentives &</u> <u>rules</u> for selling QHPs in the Exchange

Carrier Contracts

- DoI sets marketwide rules
- Issuers appoint and set <u>incentives</u> for selling all their plans
- <u>Exchange or DoI</u> sets <u>rules</u> for selling QHPs in Exchange

How does the Exchange learn from and relate to brokers as a "user group?"

- Hire an experienced Sales Manager
- Routine meetings with a broker council
- Early input into SHOP design
 - QHPs
 - Broker support tools
 - Outreach & education
- Process their issues first
- Develop sales/product strategies for them
- Seek market updates & trends

How should the Exchange market its value proposition [to] with brokers?

- Position employee choice model as defined contribution
- Use employee choice to save employers premium dollars
- Tax credits and affordability schedule are unique to the exchange
- Employer funding thru tax-preferred accounts of direct purchasing in the HBE?

Other services sold by brokers in the small business market?

Brokers can sell these services, as part of 1-stop shopping & channel management:

- Life insurance
- Long-term disability
- HRA & FSA set-up/administration
- Property & casualty insurance