



Measure Selection, Alignment and Performance Benchmarking: A New Resource for States

Bailit Health
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STATE
Health & Value
STRATEGIES

*Driving Innovation
Across States*

A grantee of the Robert Wood Johnson Foundation

Webinar Presenter: State Health and Value Strategies

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The Robert Wood Johnson Foundation's State Health and Value Strategies Program

- Supports state efforts to **enhance the quality and value** of health care by improving population health and reforming health care delivery
- **Works directly with states**—including Medicaid agencies, governors' offices, and more—to promote peer-to-peer learning
- **Connects states with technical assistance experts** to develop tools for new quality improvement and cost management initiatives
- **Collaborates with other funders and stakeholders** to produce issue briefs and host convenings, focusing on best practices for states



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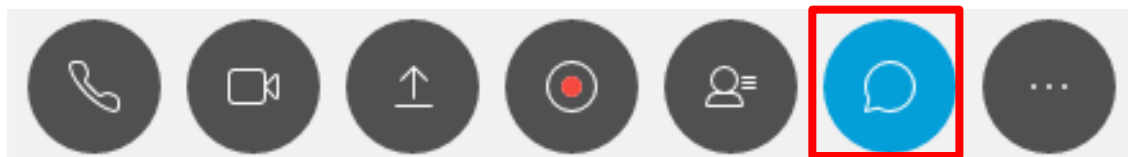
Logistics

- This webinar is being recorded.
 - The recording and slides will be available following the webinar.
- Telephone lines will be muted.
- Questions can be submitted electronically at any time.

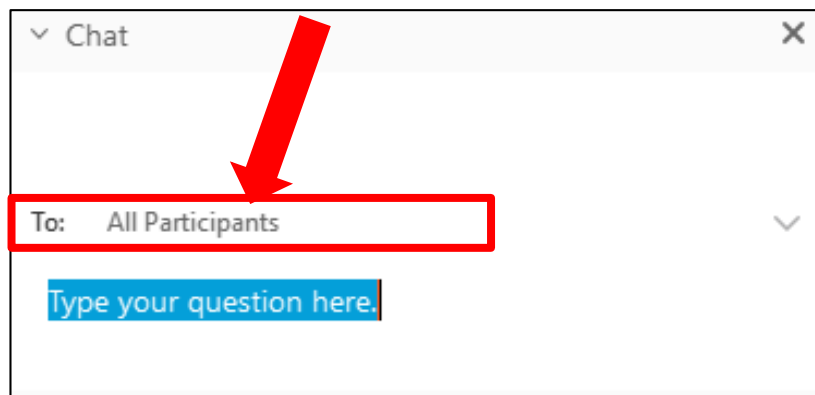


Asking Questions Electronically

- Right click on the Chat button on the bottom panel in the WebEx program.



- Type your question in the chat box. Select “All Panelists” and click “Send.”



- The “Q&A” function can also be used in a similar way.

Presentation Overview

1. Overview of Performance Measures and Use in Value-based Purchasing
2. What is Buying Value?
3. The Buying Value Measure Selection Tool
4. Examples of States That Have Used the Buying Value Measure Selection Tool
5. The Buying Value Benchmark Repository!
6. State Experiences with the Buying Value Benchmark Repository

Overview of Performance Measures and Use in Value-based Purchasing

Use in Value-based Purchasing



- Part of a focused strategy to drive improvement on targeted goals
- Financial incentives and/or penalties can motivate changes in performance

Lack of Measure Alignment



- 2013 study found that 509 of 1,367 measure in use across 48 measure sets were distinct, non-duplicated measures
- Only 20% of the 509 measures were used in 2+ sets

Need to Focus on Alignment



- Helps to convey statewide priorities
- Providers and plans can better focus on which measures to improve
- Potential to reduce physician burnout

It's Not Just Focusing on Fewer Measures, but on the *Right* Measures

- Reporting on performance measures is burdensome and expensive!
 - Each year, US physician practices in four common specialties spend, on average, **785 hours per physician** and **more than \$15.4 billion** reporting quality measures.
- An emphasis should be placed on not only reporting fewer measures, but also measures that advance the right quality goals.

Source: Casalino LP et al. "[US Physician Practices Spend More Than \\$15.4 Billion Annually To Report Quality Measures](#)" *Health Affairs* 2016 35:3, 401-406



What is Buying Value?

- Suite of publicly available resources for state purchasers to develop aligned measure sets and identify benchmarks for non-HEDIS or modified HEDIS measures
 1. Groundbreaking research on the lack of quality measure alignment (2013)
 2. The Buying Value Measure Selection Tool (2015)
 3. The Buying Value Benchmark Repository (2018)
- Visit: www.buyingvalue.org

BUYING VALUE
Measure Selection Tool

Helping Purchasers Define Aligned Measure Sets

The Buying Value Measure Selection Tool

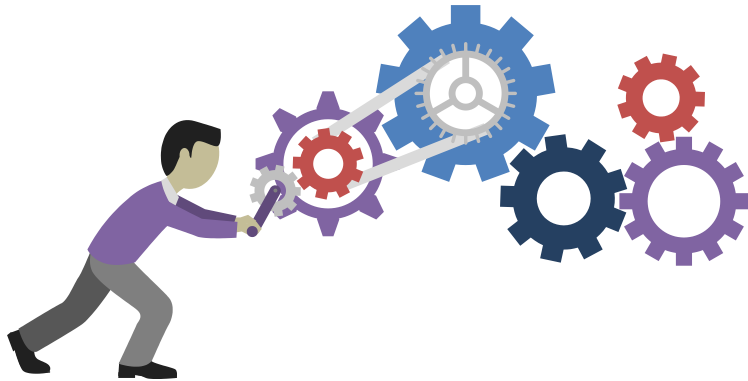


Developed in response to provider complaints about being increasingly subject to growing numbers of measures from payers and regulators



Contains multiple resources, the central one being an interactive spreadsheet that enables state agencies, private purchasers, and other stakeholders to select measures and develop aligned measure sets

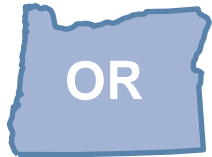
The Buying Value Measure Selection Tool



Key Features

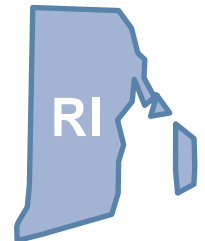
- Nearly **700 measures** that can be filtered by domain, condition, measure type, population and data source
- Crosswalk of measures to **15 federal or national** measure sets and **seven state** measure sets
- Functionality to evaluate measures against **measure selection criteria** and calculate an **alignment score** with measure sets of interest

Examples of States That Have Used the Buying Value Measure Selection Tool



Common set of quality measures to be employed in **health care purchasing for Medicaid and state employee benefit plans**

Multi-payer, statewide aligned measure sets for **ACOs, hospitals, primary care, behavioral health, and maternity care** required by the Health Insurance Commissioner



Voluntary, statewide, multi-payer measure set for use in **global budget-based ACO contracts**

Statewide set of **access, prevention, acute care and chronic care measures** to help inform public and primary health care purchasing



The Buying Value Measure Selection Tool

Measure Crosswalk							
BV Library #	Measure Name	NQF #	NQF Endorsement Status as of December 2017	Steward	Description	Domain	Condition
BV-116	BMI Screening and Follow-Up	0421	Endorsed	Centers for Medicare & Medicaid Services	Percentage of patients aged 18 years and older with a documented BMI during the current encounter or during the previous six months AND when the BMI is outside of	Prevention/Early Detection	Obesity
BV-134	Exclusive Breast Milk Feeding (PC-05)	0480	Endorsed	The Joint Commission	PC-05 assesses the number of newborns exclusively fed breast milk during the newborn's entire hospitalization and a second rate, PC-05a which is a subset of	Hospital	Pregnancy
BV-14	Tobacco Use: Screening and Cessation Intervention	0028	Endorsed	AMA-PCPI (American Medical Association-	Percentage of patients aged 18 years and older who were screened for tobacco use one or more times within 24 months AND who received cessation counseling	Prevention/Early Detection	Respiratory
BV-157	Comprehensive Diabetes Care: HbA1c Control (<8.0%)	0575	Endorsed	National Committee for Quality Assurance	Percentage of members 18 - 75 years of age with diabetes (type 1 and type 2) whose most recent HbA1c level is <8.0% during the measurement year.	Chronic Illness Care	Diabetes
BV-187	Developmental Screening in the First Three Years of Life	1448	No Longer Endorsed	Oregon Health & Science University	Percentage of children screened for risk of developmental, behavioral and social delays using a standardized screening tool in the first three years of life. This is a	Prevention/Early Detection	NA

The Buying Value Benchmark Repository

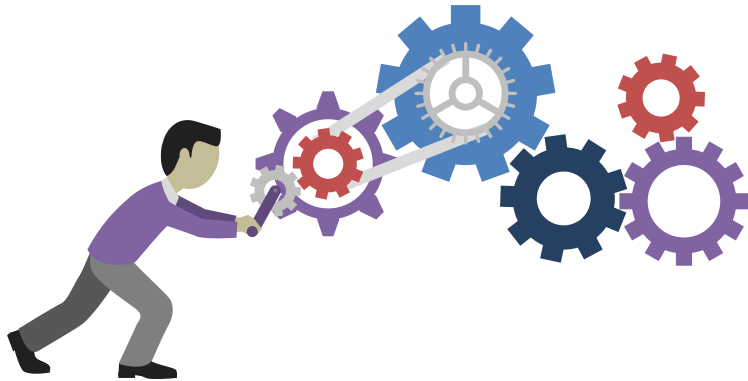


States have had difficulty implementing non-HEDIS and modified HEDIS measures into value-based arrangements due to the **lack of national benchmarks** against which to assess performance



We have developed a **spreadsheet repository** with state and regional health improvement collaborative **performance on non-HEDIS and modified HEDIS measures**

The Buying Value Benchmark Repository



Key Features

- Information on measures in use by other states and performance data (if available), including:
 - Homegrown measures,
 - Non-HEDIS measures that are *not* homegrown and for which benchmark data are not available, and
 - Modified HEDIS measures.
- Online forum to engage with states on how measures are developed and implemented

The Buying Value Benchmark Repository

Buying Value Benchmark Repository - High-Level Summary							
#	Submitting Organization	Measure Name	NQF Number	Condition	Deviations from Measure Steward	Coverage Type	Performance Level Reported to the Repository
16	Oregon Health Authority Health Analytics	Controlling High Blood Pressure	0018	Cardiovascular	Measure does deviate from the steward (eCQM specs call for all-payer data; OHA prefers, but does not require, filtering to Medicaid only)	Medicaid,	State
14	MassHealth Office of Clinical Affairs	Oral Health Evaluation	2517	Dental	No deviations from the measure steward (2018)	Medicaid,	TBD
19	Oregon Health Authority Health Analytics	Dental Sealants on Permanent Molars for Children	2508	Dental	Measure does deviate from the steward (Oregon combines Dental Sealant measures for age 6-9 (NQF-2508) and age 10-14 (NQF-2509))	Medicaid,	State
28	Oregon Health Authority Health Analytics	Comprehensive Diabetes Care: HbA1c Poor Control	0059	Diabetes	Measure does deviate from the steward (eCQM specs call for all-payer data; OHA prefers, but doesn't require, Medicaid only)	Medicaid,	State
17	Oregon Health Authority Health Analytics	Childhood Immunization Status - Combo 2	0038	Infectious Disease	Measure does deviate from the steward (Oregon uses additional CVX codes that are invalid but still in use, omits the rule not to count)	Medicaid,	State

State Experiences with the Buying Value Benchmark Repository

- **Jon Collins, Director, Health Analytics**
Oregon Health Authority



Questions and Discussion

