

Buying Value: Measures that Matter for Quality and Equity

Bailit Health

September 28, 2020

STATE
Health & Value
STRATEGIES

*Driving Innovation
Across States*

A grantee of the Robert Wood Johnson Foundation

About State Health and Value Strategies

State Health and Value Strategies (SHVS) assists states in their efforts to transform health and health care by providing targeted technical assistance to state officials and agencies. The program is a grantee of the Robert Wood Johnson Foundation, led by staff at Princeton University's School of Public and International Affairs. The program connects states with experts and peers to undertake health care transformation initiatives. By engaging state officials, the program provides lessons learned, highlights successful strategies, and brings together states with experts in the field. Learn more at www.shvs.org.

Questions? Email Heather Howard at heatherh@Princeton.edu.

*Support for this webinar was provided by the Robert Wood Johnson Foundation.
The views expressed here do not necessarily reflect the views of the Foundation.*

Welcome

All participant lines are muted. If at any time you would like to submit a question, please use the Q&A box at the bottom right of your screen.

After the webinar, the slides and a recording will be available at www.shvs.org.

About Bailit Health: Webinar Presenter

Deepti Kanneganti



dkanneganti@bailit-health.com

Working with state agencies and their partners
to improve health care system performance for all.

<http://www.bailit-health.com/>

Presentation Overview

1. Brief Overview of Performance Measures and Their Use in Value-based Purchasing
2. What is Buying Value?
3. The Buying Value Measure Selection Tool
4. The Buying Value Benchmark Repository
5. DC's Experiences Using the Buying Value Resources

Overview of Performance Measures and Use in Value-Based Purchasing



Use in Value-based Purchasing

- Part of a focused strategy to drive improvement on targeted goals
- Financial incentives and / or penalties can motivate improved performance



Lack of Measure Alignment

- 2013 study found that 509 of 1,367 measure in use across 48 measure sets were distinct, non-duplicated measures
- Only 20% of the 509 measures were used in 2+ sets



Need to Focus on Alignment

- Helps to convey statewide priorities
- Providers / plans can focus on which measures to improve
- Potential to reduce physician burnout

What is Buying Value?

- Suite of publicly available resources for state purchasers to develop aligned measure sets and identify benchmarks for non-HEDIS or modified HEDIS measures
 1. Groundbreaking research on the lack of quality measure alignment (2013)
 2. The Buying Value Measure Selection Tool (2015)
 3. The Buying Value Benchmark Repository (2018)
- Visit: www.buyingvalue.org

BUYING VALUE
Measure Selection Tool

Helping Purchasers Define Aligned Measure Sets

The Buying Value Measure Selection Tool



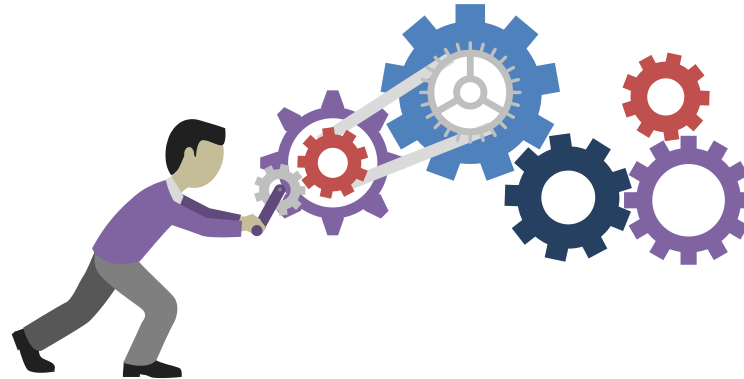
Developed in response to provider complaints about being increasingly subject to growing numbers of measures from payers and regulators



Contains multiple resources, the central one being an interactive spreadsheet that enables state agencies, private purchasers, and other stakeholders to select measures and develop aligned measure sets

The Buying Value Measure Selection Tool

Key Features



- Nearly **750 measures** that can be filtered by 17 domains, 20 conditions, 7 measure types, 9 populations and 12 data sources
- A **disparities-sensitive status** indicator that allows users to identify measures with an evidence of inequality in the provision of care captured by the measure
- Functionality to evaluate measures against **measure selection criteria** and **systematically score** measures against a state's overarching goals for the measure set

The Buying Value Measure Selection Tool

- Crosswalk of measures to the current versions of **13 federal or national** and **six state** measure sets

Federal/National Measure Sets (13)

1. Catalyst for Payment Reform
2. CMMI CPC+
3. CMS Core Quality Measures Collaborative
4. CMS eCQMs for EPs/ECs
5. CMS Health Home Measure Set
6. CMS Hospital Value-Based Purchasing
7. CMS Medicaid Adult Core Set
8. CMS Medicaid and CHIP Child Core Set
9. CMS Medicare Part C & D Star Ratings
10. CMS Medicare Hospital Compare
11. CMS MIPS
12. CMS MSSP ACO & Next Generation ACO
13. Joint Commission Performance Measures

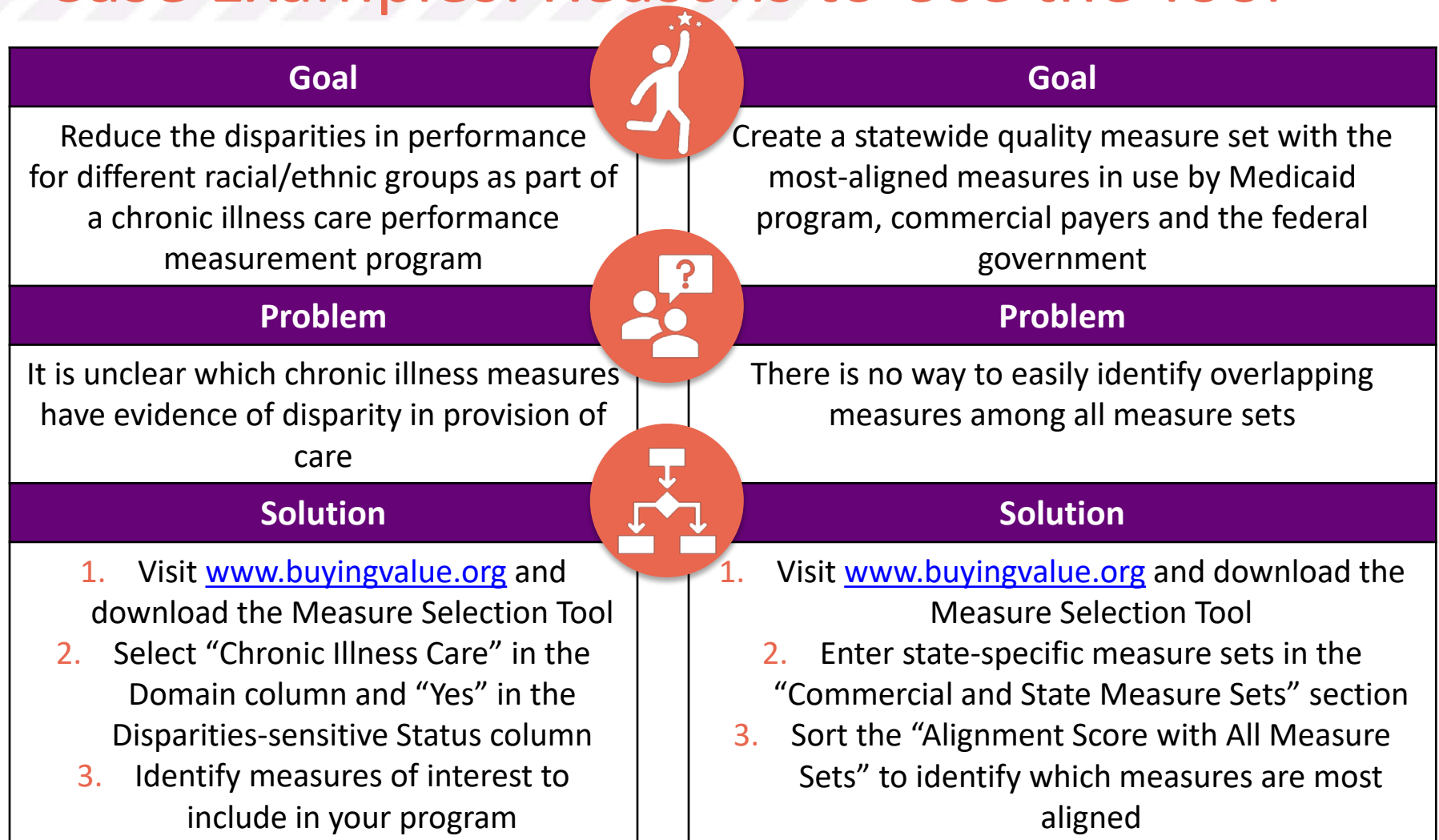
State Measure Sets (6)

1. California IHA: AMP Commercial ACO
2. California IHA: AMP Medical Managed Care
3. Minnesota Integrated Health Partnership
4. Oregon CCO Incentive
5. Rhode Island OHIC Aligned Measure Set for ACOs
6. Washington State Common Measure Set

The Buying Value Measure Selection Tool

Measure Crosswalk								
BV Library #	Measure Name	NQF #	NQF Endorsement Status as of January 2020	Steward	Description	Domain	Condition	Measure Type
BV-134	Exclusive Breast Milk Feeding (PC-05)	0480	Endorsed	The Joint Commission	Percentage of newborns exclusively fed breast milk during the newborn's entire hospitalization and a second rate, PC-05a which is a subset of the first, which	Hospital	Pregnancy	Process
BV-18	Colorectal Cancer Screening	0034	Endorsed	National Committee for Quality Assurance	Percentage of adults 50-75 years of age who had appropriate screening for colorectal cancer	Prevention/Early Detection	Cancer	Process
BV-193	Influenza Immunization (IMM-2)	1659	Endorsed	Centers for Medicare & Medicaid Services	Inpatients age 6 months and older discharged during October, November, December, January, February or March who are screened for influenza vaccine	Hospital	Infectious Disease	Process
BV-210	Behavioral Health Risk Assessment Screenings	NA	NA	AMA-PCPI (American Medical Association-	Percentage of patients, regardless of age, who gave birth during a 12-month period seen at least once for prenatal care who received a behavioral health screening risk	Prevention/Early Detection	Mental Health	Process
BV-711	Social Determinants of Health Screening	NA	NA	Rhode Island Executive Office of Health and Human	Percentage of attributed patients who were screened for Social Determinants of Health using an EOHHS-approved screening tool, where the Accountable	Social Determinants of Health	NA	Process
BV-712	Inpatient Hospital Utilization	NA	NA	National Committee for Quality Assurance	For members 18 years of age and older, the risk-adjusted ratio of observed to expected acute inpatient discharges during the measurement year reported by	Hospital	NA	Process

Case Examples: Reasons to Use the Tool



The Buying Value Benchmark Repository

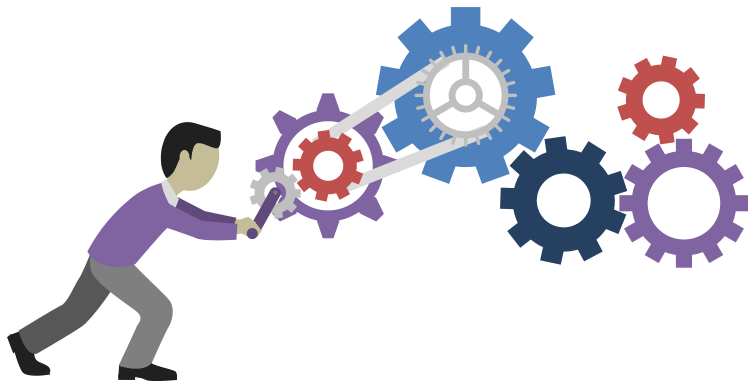


States have had difficulty identifying non-HEDIS measures and implementing non-HEDIS measures into value-based arrangements due to the lack of national benchmarks against which to assess performance



We have developed a spreadsheet repository that includes innovative non-HEDIS measures as well as state and regional health improvement collaborative performance on non-HEDIS measures

The Buying Value Benchmark Repository



Key Features

- Information on nearly 50 measures in use by other states and performance data (when available), including:
 - Innovative homegrown measures and
 - Non-HEDIS measures that are *not* homegrown and for which benchmark data are not otherwise available.

The Buying Value Benchmark Repository

e Home Insert Page Layout Formulas Data Review View Help ACROBAT Table Design [Share](#) [Comments](#)

3 : X ✓ fx 09/30/2017



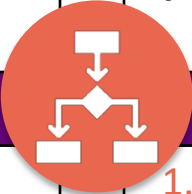
A B C D E F G H I J

Buying Value Benchmark Repository - High-Level Summary

#	Submitting Organization	Measure Name	NQF Number	Condition	Deviations from Measure Steward	Coverage Type	Performance Level Reported to the Repository	Availability of Performance Data	Performance Period 1 Start Date
2	MN Community Measurement	Depression Care - Remission at 6 Months	0711	Mental Health	No deviations from the measure steward (2018 report year (11/1/2015 to 12/31/2017)* *See comments for dates of service definition.)	Medicaid, Medicare, Commercial, Dual Medicaid/Medicare, Other	State	Performance data are available.	11/01/2015
23	Integrated Healthcare Association	Cervical Cancer Overscreening	No NQF Number	Cancer	Not applicable - measure is homegrown	Medicaid, Commercial	Aggregated rate for providers (e.g., primary care practices, hospitals)	Performance data are available.	01/01/2017
24	Oregon Health Authority Health Analytics	Disparity Measure: Emergency Department Utilization Among Members with Mental Illness	No NQF Number	Mental Health	Not applicable - measure is homegrown	Medicaid, Dual Medicaid/Medicare	State	Performance data are available.	01/01/2017
39	NYS Department of Health	Adolescent Preventive Care - Assessment or Counseling or Education for Depression	No NQF Number	NA	Not applicable - measure is homegrown	Medicaid, Commercial	Aggregated rate for health plans	Data are expected to be available by: September 2018	Performance data are not available at this time.
45	Office of the Health Insurance Commissioner	Developmental Screening in the First Three Years of Life	1448	NA	Measure does deviate from the steward (Included the use of the "Survey of Well-being of Young Children (SWYC)" tool as an acceptable screening tool because it was being used as part of a Department of Health Program and in use by a primary care	Medicaid, Medicare, Commercial	Aggregated rate for providers (e.g., primary care practices, hospitals)	Performance data are available.	10/01/2016

Instruction Sheet High-Level Summary Detailed Responses

Case Examples: Reasons to Use the Repository

<p>Goal</p>		<p>Goal</p>
<p>Find and implement an innovative measure related to children served by the state child welfare system</p>		<p>Utilize a non-HEDIS measure, (e.g., Screening for Clinical Depression and Follow-up Plan) in a Medicaid managed care performance incentive program</p>
<p>Problem</p>		<p>Problem</p>
<p>It is unclear if there are any measures that currently target this population</p>		<p>There are no benchmark rates available online at this time for the state to set its MCO performance targets</p>
<p>Solution</p>		<p>Solution</p>
<ol style="list-style-type: none"> 1. Visit www.buyingvalue.org and download the Repository 2. Navigate to either the “High-Level Summary” or “Detailed Responses” tab and key-word search for “children” or “welfare” to find measures of interest 		<ol style="list-style-type: none"> 1. Visit www.buyingvalue.org and download the Repository 2. See if other states are utilizing the measure, and if so, utilize the states’ performance to inform setting a benchmark 3. Once benchmark data are available, submit your state’s performance on that measure to the Repository

DC's Experiences with the Buying Value Resources

- **DaShawn Groves,**
Project Manager
DC Department of
Health Care Finance



<https://dhcf.dc.gov/innovation>

<https://dhcf.dc.gov/managed-care-quality-strategy>

DC's Experiences with the Buying Value Resources

1. How does DC use quality measures to manage its Medicaid population health management initiatives?
2. How have you used the Buying Value suite of resources to support your work?
3. What have been some of the most beneficial features of the Buying Value resources?
4. If there was one piece of advice you have for states interested in using the Buying Value resources, what would it be?

Discussion

The slides and a recording of the webinar will be available at www.shvs.org after the webinar

Thank You

Heather Howard

Director

State Health and Value Strategies

heatherh@Princeton.edu

609-258-9709

www.shvs.org

Dan Meuse

Deputy Director

State Health and Value Strategies

dmeuse@Princeton.edu

609-258-7389

www.shvs.org

Deepti Kanneganti

Consultant

Bailit Health

dkanneganti@bailit-health.com

781-453-1166

www.bailit-health.com

DaShawn Groves

Project Manager

DC Department of Health Care Finance

dashawn.groves@dc.gov